# Extended to November 15, 2017

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.lrs.gov/form990.

Open to Public Inspection

A F	or the	2016 calendar year, or tax year beginning and	ending		<u> </u>
Вс	heck if pplicable	C Name of organization		D Employer identific	cation number
	Addres	The Walden Woods Project			
	Name change			95-4	292658
	initiai return	· · · · · · · · · · · · · · · · · · ·	Room/suite		
	Final return/	44 Baker Farm		781-	259-4700
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	4,350,635.
	Amend	d Lincoln, MA 01773		H(a) Is this a group re	eturn
	Application	F Name and address of principal officer: Kathleen R. Anders	on	for subordinates	? Yes X No
	pendin	44 Baker Farm Road, Billeoin, MA VI773		H(b) Are all subordinates in	
<u>1 T</u>	ax∙ex∈	mpt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) (1)	or <u> </u>	-	list. (see instructions)
JV	Vebsit	e: www.walden.org		H(c) Group exemptio	
		organization; X Corporation Trust Association Other	L Year	of formation: 1990  N	State of legal domicile; CA
Pa	rt I	Summary	1		0 0 1 0 0 1 1 1 1
e e	1	Briefly describe the organization's mission or most significant activities: Pres	erve 1	and in ecor	ogically
Activities & Governance		important areas.			· · · · · · · · · · · · · · · · · · ·
ern e	1	Check this box  if the organization discontinued its operations or dispose			sets. 8
õ		Number of voting members of the governing body (Part VI, line 1a)			
જ		Number of independent voting members of the governing body (Part VI, line 1b)			30
ies		Total number of individuals employed in calendar year 2016 (Part V, line 2a)			20
<u>\$</u>		Total number of volunteers (estimate if necessary)			75,602.
Act		Total unrelated business revenue from Part VIII, column (C), line 12			-29,986.
	b	Net unrelated business taxable income from Form 990-T, line 34			Current Year
			·	Prior Year 2,339,370.	1,855,679.
욜.		Contributions and grants (Part VIII, line 1h)		0.	0.
Revenue		Program service revenue (Part VIII, line 2g)		548,143.	311,357.
æ		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		74,804.	77,080.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,962,317.	2,244,116.
-		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	I .	2,500.	3,863.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		655,206.	703,889.
Expenses		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		033,200.	0.
Ë	16a	Professional fundraising fees (Part IX, column (A), line 11e)	94.		
益	b	Total fundraising expenses (Part IX, column (D), line 25) 71, 4	<del></del>	1,035,886.	1,130,103.
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,693,592	1,837,855.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,268,725.	406,261.
<u> </u>	19	Revenue less expenses, Subtract line 18 from line 12		eginning of Current Year	End of Year
sets or	۸۸	Total assets (Part X, line 16)	`   <u>*</u>	27,439,834.	28,199,874.
r Asse d'Bai		Total liabilities (Part X, line 16)		144,671.	435,073.
und und		Net assets or fund balances. Subtract line 21 from line 20		27,295,163.	27,764,801.
किं	art II	Signature Block	********		
lind	er nena	lties of perfuly, I declare that I have examined this return, including accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
		t, and complete. Declaration of preparer (other than officer) is based on all information of wi			,
	,	William Decreased Surveyand	· · · · · · · · · · · · · · · · · · ·	10/19	(17
Sig	n	signature of officer		Date	
Her		Kathleen R. Anderson, Secretary/Exec.	Dir.		
	•	Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid	ď	Cynthia P. Almquist Cynthia P. Almq	uist 1	LO/01/17 if self-employ	<sub>₃</sub> P01309212
Pre	parer	Firm's name Tonneson & Company, PC		Firm's EIN 🛌	04-2943536
Use	Only	Firm's address 401 Edgewater Place, Suite 300			
		Wakefield, MA 01880-6208		Phone no. 78	1-245-9999
May	y the li	RS discuss this return with the preparer shown above? (see instructions)			X Yes No
	io1 11-1		ons.		Form <b>990</b> (2016)

ar	990 (2016) The Walden Woods Project 95 42 52 50 Fage 7 till   Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
_	Briefly describe the organization's mission:
	See Part 1, Line 1
	Dec 1410 1, 2010 1
	U
	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 di 990-E27
	If "Yes," describe these new services on Schedule O.
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
Ļ	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	If any favorage program conting reported
	702 012
а	(Code: ) (Expenses \$ 102,012 • Including grants of \$ 5,005 • ) (Revenue \$
	Conservation:
	The Walden Woods Project preserves and protects Walden Woods and
	Thoreau Country in recognition of their worldwide literary, historical,
	and environmental significance and their capacity to motivate others to
	identify, study, and protect the environment and historically
	significant areas that exist in their own communities.
	Land Management:
	The Walden Woods Project owns land that provides an important service
	to the public as a highly sought-after passive recreation resource. The
	majority of our land is open to the public use year-round, and our
	majority of our land is open to the public and a
	interpretive trails are used extensively by the general public and a
4b	(Code:) (Expenses \$ 365,046. Including grants of \$) (Revenue \$
	Education:
	The Education Programs of the Walden Woods Project serve an audience of
	students, educators, and life long Tearners from around the globe. Our
	signature programs include our guided tours for groups visiting Walden
	Woods; the global Live Deliberately Essay Contest for youth ages 14-21;
	Approaching Walden, a week-long summer professional development program
	for teachers; other professional development workshops throughout the
	year; Skype in the Classroom sessions; the Stewardship Lecture Series;
	and World Wide Waldens, an on-line resource for youth and educators
	and world wide waidens, an on-line resource for your and of their local
	around the world who wish to engage with and be stewards of their local
	natural environment.
 4с	(Code: ) (Expenses \$ 336,966. including grants of \$) (Revenue \$)
	Research and Library:
	The Thoreau Institute library/archives is owned and managed by the
	Walden Woods Project and is located at the WWP's campus in Walden
	Woods. The library houses the most complete research collection by and
	about Henry David Thoreau, as well as other collections by American
	about Henry David Thoreau, as well as other corrections by Immediate
	writers, including Ralph Waldo Emerson. Staffed by a full time
	curator/Thoreau scholar, the library is the premiere resource on a
	global basis for Thoreau research and scholarship. Each year, the
	Institute welcomes a steady stream of interns interested in pursuing a
	career in library science, as well as volunteers who have an interest
	in the history and literature of Thoreau's time.
	IN THE DISTORY AND FILETACHTE OF THOTEGO & CIME.
	in the history and literature of Thoread & time.
4d	Other program services (Describe in Schedule O.)
	Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )
	Other program services (Describe in Schedule O.)

			Yes	No
	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
-	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	<u> </u>	X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	X	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			١,,
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent		v	
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X_	1 - 1 - 1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.	dan.	14.00	5.5
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 107 if. Yes, * complete Schedule D,	11a	х	
	Part VI	11a	<del> </del>	
þ	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI	11b		х
_	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total		1	
U	assets reported in Part X, line 16? If "Yes," complete Sonedule D, Part VIII	11c		Х
ų	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	ļ .
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		1	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	ļ
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	ļ	l	
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			۱,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	ļ .	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	ļ	<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			1
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	14b		X
	or more? If "Yes," complete Schedule F, Parts I and IV	140	╁┈─	1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	15		x
	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	<del>  "</del>	1	<del>                                     </del>
16	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	1	Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
17	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	1	Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
		-	. (1(1/1	12016

			Yes	No
-	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	, ,,,	X
20a	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
21	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		***	
24	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	1		l
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	ļ	<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			.,
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes," complete		ļ	37
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"	l		v
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial		1	
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			x
	of any of these persons? If "Yes," complete Schedule L, Part III	27	17.75%	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).	00-	1,4%	Х
а	A current or former officer, director, trustee, or key employee? If "Yes, complete Schedule L, Part IV	28a	_	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	-	<del>  ^</del>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	28c		X
	director, trustee, or direct or indirect owner if "Yes," complete Schedule L, Part IV	29	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28	<del>  ^</del>	<del> </del>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30	x	İ
	contributions? If "Yes," complete Schedule M	30	1	+
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		X
	If "Yes," complete Schedule N, Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	·	<del> </del>	+
32		32		x
	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		<del>                                     </del>	T
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
24	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			T
34	Part V, line 1	34		X
250	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		T	
ຄ	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			1
50	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		Ĭ	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	L	Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
. –	Note, All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
		Eorn	990	/201

the Enter the number reported in Box 3 of Form 1086. Enter -0- if not applicable	
1a Enter the number reported in Box 3 of Form 1096. Enter -0 -if not applicable be the tret the number of Forms W-2G included in line 1a. Enter -0 -if not applicable 15 be there the number of Forms W-2G included in line 1a. Enter -0 -if not applicable 15 be 15 be 15 be 15 be 16 be	<u>_</u>
be Finter the number of Forms W.26 included in line 1a. Enter-0-if not applicable  Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to pitz winners?  2a Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, filled for the calendar year ending with or within the year covered by this return  1b If at least on its reported on line 2a, did the organization file all required federal employment tax returns?  2b If at least on is reported on line 2a, did the organization file all required federal employment tax returns?  2b If at least on is reported on line 2a, did the organization file all required federal employment tax returns?  2b If the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  b If Yes,* has it filed a Form 990-T for this year? If *No,* to line 3b, provide an explanation in Schedule O  4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  4b If *Yes,* enter the name of the foreign country to prohibited tax shelter transaction at any time during the tax year?  5b Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6b If *Yes,* of the organization include with every solicitation an express statement that buch contributions or gifts were not tax deductible?  7c Organizations state was payment in excess of \$75 made party as a conjibition and barty for goods and services provided to file Form 8282?  6c If the organization receive a payment in excess of \$75 made party as a conjibition and barty for goods and services provided to file Form 8282?  7d If Yes,* did the organization notify the denor of the value of the goods	No
be their the number of Forms W2-can included in the at Enter 4- in a spinulation or properties of the payments to vendors and reportable gaming (gambling) winnings to prize winners?  2 Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filled for the calendar year ending with or within the year covered by this return  3 to If at least one is reported on line 2e, did the organization fille all required federal employment tax returns?  3 b If at least one is reported on line 2e, did the organization fill all required federal employment tax returns?  3 b If Yes, * has it filed a Form 990-T for this year? If *No,* to line 3b, provide an explanation in Schedule O  3 b If Yes, * has it filed a Form 990-T for this year? If *No,* to line 3b, provide an explanation in Schedule O  3 b If Yes, * has it filed a Form 990-T for this year? If *No,* to line 3b, provide an explanation in Schedule O  3 b If Yes, * the thin during the calendary ear, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country; IP  5 as instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  5 a Was the organization a party to a prohibited tax shelter transaction at any time during the etax year?  5 b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  5 b If *Yes,* to line 5a or 5b, did the organization file Form 8886-T?  6 b Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that twere not tax deductible as charitable contributions?  6 b If *Yes,* did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 b If *Yes,* indicate the number of Forms 8282 filed during the year and party for year and party for the organization receive a payment in excess of \$75 made part	
gambling) winnings to prize winners?  10 Earler the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  21 Statements, filed for the calendar year ending with or within the year covered by this return  22 Statements, filed for the calendar year ending with or within the year covered by this return  23 Did the organization have unrelated business gross income of \$1,000 or more during the year?  24 Did the organization have unrelated business gross income of \$1,000 or more during the year?  25 Did the organization have unrelated business gross income of \$1,000 or more during the year?  26 Did the organization have unrelated business gross income of \$1,000 or more during the year?  27 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts?  28 Ea instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  29 Was the organization a party to a prohibited tax sheller transaction at any time during the tax year?  20 If "Yes," to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction?  20 If "Yes," did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  20 If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  20 Did the organization sell, exchange, or otherwise dispose of tangible perional property for which it was required to file Form 8892?  21 If "Yes," indicate the number of Forms 8282 filed during the year year promises, directly or indirectly, to pay premiums on a personal benefit contract?  21 If th	
28 Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return  b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  30 Did the organization have unrelated business gross income of \$1,000 or more during the year?  31 Did the organization have unrelated business gross income of \$1,000 or more during the year?  32 Did the organization have unrelated business gross income of \$1,000 or more during the year?  33 Did the organization have unrelated business gross income of \$1,000 or more during the year?  34 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  35 Enerth run ame of the foreign country.  36 See instructions for filing requirements for FinCBH Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  36 Was the organization a party to a prohibited tax shelter transaction?  37 Enerth run ame of the foreign country.  38 Enerth run and the state of the foreign country.  39 Enerth run and the state of the foreign country.  30 Enerth run and the state of the foreign country.  30 Enerth run and the state of the foreign country.  31 Enerth run and the state of the foreign country.  32 Ex X  33 Enerth run and country.  34 Enerth run and country.  35 Enerth run and country.  36 Enerth run and country.  37 Enerth run and country.  38 Enerth run and country.  38 Enerth run and country.  39 Enerth run and country.  30 Enerth run and country.  30 Enerth run and country.  31 Enerth run and country.  32 Ex X  33 Enerth run and country.  34 Enerth run and country.  45 Enerth run and country.  46 Enerth run and country.  46 Enerth run and country.  47 Enerth	-144
bif dat least one is reported on line 2a, did the organization file all required federal employment tax returns?  2b	T
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required feederal employment tax returns?  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  If Yees, has it filed a Form 990-T for this year? If Yee, *to line 3b, provide an explanation in Schedule O  \$b X	
Note, if the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  b If "Yes," has it filed a Form 990T for this year? If "No," to line 3b, provide an explanation in Schedule O  3b X  4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country.  5b If "Yes," enter the name of the foreign country.  5c Instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  5c If "Yes," to line 5a or 5b, did the organization file Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  5c If "Yes," did the organization a party to a prohibited tax shelter transaction?  5d If "Yes," did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6d If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  6d If "Yes," did the organization receive a payment in excess of \$75 made party as a contribution all bartly for goods and services provided to the payor?  7d If "Yes," indicate the number of Forms 8282 filed during the year  9d If "Yes," indicate the number of Forms 8282 filed during the year  17d If the organization receive any funds, directly or indirectly, to pay promiums on a personal benefit contract?  7e Did the organization receive any funds, directly or indirectly, to pay promiums on a personal benefit contract?  7f If the organization received a contribution of qu	De l'A
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e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  h If the organization received a contribution of cars, boats, sirplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds.  a Did the sponsoring organization make any taxable distributions under section 4966?  b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10a  10b  11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders	755
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds.  a Did the sponsoring organization make any taxable distributions under section 4966?  b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  11a	X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds.  a Did the sponsoring organization make any taxable distributions under section 4966?  b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10a  10b  11a	X
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders	
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders	
sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders  11a	
9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b  11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders	
a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders	
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10 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b  Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders  11a	
a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders 11a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	
11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders	
a Gross income from members or shareholders	
b Gross income from other sources (Do not net amounts due or paid to other sources against	
amounts due or received from them.)	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.	900
a Is the organization licensed to issue qualified health plans in more than one state?	
Note. See the instructions for additional information the organization must report on Schedule O.	
b Enter the amount of reserves the organization is required to maintain by the states in which the	
organization is licensed to issue qualified health plans	
c Enter the amount of reserves on hand	77
14a Did the organization receive any payments for indoor tanning services during the tax year?	X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	00461

Form 990 (2016) The Walden Woods Project 95-4292658 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to line da, db, or you below, becomes the sine sine and all sine sine and all sine sine sine sine sine sine sine sine			77
	Check if Schedule O contains a response or note to any line in this Part VI	,		X
Sec	tion A. Governing Body and Management	$\overline{}$	¥7	h1_
		1 1000	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 8			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	1 1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	2	WELVE.	Х
	officer, director, trustee, or key employee?	<del>                                     </del>		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	3		Х
	of officers, directors, or trustees, or key employees to a management company or other person?	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?	-		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	7a		Х
	more members of the governing body?	10		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	<sub>7b</sub>		Х
	persons other than the governing body?  Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	35.55	11.00	admin.
8		8a	Х	rafight is
a	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	85		<u> </u>
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		х
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	1 2 1		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		Yes	No
	The state of the s	10a	100	X
	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	104		
t	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
				946 N
b		12a	Х	
12a	Did the organization have a written conflict of interest policy? If *No,* go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
b	The state of the s	12.0		
С		12c	Х	
	in Schedule O how this was done	13	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent	1	17-14-5	
15				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	15a	Х	
	<del>-</del>	15b	X	
b	Other officers or key employees of the organization			1.5
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10	ABABA S MBABA	
76a		16a	`	X
	taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	19699	15,11	455
Đ	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b	1	
Sac	exempt status with respect to such arrangements?	1,00_		
	List the states with which a copy of this Form 990 is required to be filed CA, CT, MA, NY, TN, NC, SC, NH, US	r,PA	, NJ	, AR
17	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availat	ole	
18	for public inspection, indicate how you made these available. Check all that apply.		-	
	Own website X Another's website X Upon request Other (explain in Schedule O)			
40	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	ıd finar	cial	
19	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
20	Kathleen R. Anderson - 781-259-4700			
	44 Baker Farm, Lincoln, MA 01773			
—	A Desired a Warming Datasociating and the Control of the Control o	Fore	า ฉฉก	(2016)

Form 990 (2016)	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
   Enter -0- in columns (D), (E), and (F) if no compensation was paid.
   List all of the organization's current key employees, if any. See instructions for definition of \*key employee.\*
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any cur								ed any current officer, o	iny current officer, director, or trustee.					
(A)	(B)	ĺ		(C	))			(D)	(E)	(F)				
Name and Title	Average	(do	not cl	Posi reck r	tion more	i than o	one -	Reportable	Reportable	Estimated				
	hours per	box.	unle	ss per	son i	is both v/trus	nan	compensation	compensation	amount of other				
	week	⊢	er an	0 8 0	Tecso	7,005	,	from	from related	compensation				
•	(list any	recto						the ∡organization	organizations (W-2/1099-MISC)	from the				
	hours for	ordi	83			sated		(W,2/1099-MISC)	(44-27 (035-141100)	organization				
	related organizations	usteg	trust		ક્ષ	ingen		(112/1033/11130)		and related				
	below	naj tr	ional		yoldı	yee			i	organizations				
	line)	Individual trustes or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former							
(1) Kathleen Anderson	40.00						À	100 -00	0.	5,275.				
Secretary/Exec, Director		Х		Χ	Ž			105,500.		5,275.				
(2) Donald Henley	6.00				<b>.</b>	1	7		_	^				
President		X	-materia-	Х		7		0.	0.	0.				
(3) Thomas O. Jones	1.00				3.					^				
Treasurer		Х		X	A	1	2_	0.	0.	0.				
(4) Anna Winter Rasmussen	1.00								0.	0.				
Board Member		X	_	- 25	Ţ	<u> </u>	<u> </u>	0.	0.					
(5) John P. DeVillars	1.00				1	1		0.	0.	0.				
Board Member		X	<u> </u>	<u> </u>		-	<u> </u>	0.						
(6) Ed Begley, Jr.	1.00		Į	1			l	0.	0.	0.				
Board Member	\$	X	<u> </u>		<del> </del>	-			<u></u>	·				
(7) John H. Tyson	1.00	.,						0.	0.	0.				
Board Member		X	<u> </u>		<del> </del>	_	_	0.	- 0.	- 0.				
(8) Elizabeth Lack	1.00	<b>↓</b>	1			-		0.	0.	0.				
Board Member		Х	_	<u> </u>	┡	<del> </del>	<u> </u>	0.						
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Form 990 (2016)

Part VII Section A. Officers, Directors, Trus		ploy	ees			ghe	st C	ompensated Employee				
(A)	(B)			•	C)			(D)	(E)	1	(F	}
Name and title	Average	(do	note	Pos	ition	i than	one	Reportable	Reportable		Estim	
	hours per	box,	unle	ss pe	rson	îs bot	han	compensation	compensation	1	amou	
	week	<u> </u>	ceran	паа	recto	or/trus T	teej	from	from related		oth	
	(list any	ndlvidual trustee or director				1		the	organizations (W-2/1099-MIS		comper	
•	hours for related	or di	<u>ي</u>			E E		organization	(W-2/1099-MIS	<sup>()</sup>	organi	
	organizations	ustee	trust		2	120		(W-2/1099-MISC)			and re	
	below	tal t	ional		ploy	100 8	_			1	organiz	
	line)	Pi Pi	Institutional trustee	Officer	ev en	Highest compensated employee	Former				-	
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		]										
1b Sub-total		P	\$2500		À		<b>&gt;</b>	105,500.		0.	5	275.
c Total from continuation sheets to Part \	II, Section A	7				~~~		0.		0.		0.
d Total (add lines 1b and 1c)	\$400		• • • • • •					105,500.		0.	5 ,	,275.
2 Total number of individuals (including but	not limited to the	1056	list	ed a	bov	e) w	ho r	eceived more than \$100	,000 of reportabl	6		
compensation from the organization		1			7	•						<u>1</u>
- Compensation was a second	11	A							<u> </u>		Y	es No
3 Did the organization list any former officer	director, or to	uste	e. k	ev e	mpl	ovee	. or	highest compensated e	mployee on	Γ		
line 1a? If "Yes," complete Schedule J for										.	3	X
4 For any individual listed on line 1a, is the s	um of renortal	ş∕ Ne α	omn							<u>1</u>	14 8	
and related organizations greater than \$15	so none if "Yes	 	יקוויט מממר	lete	Sch	edul	e Ji	for such individual	3	Ī	4	Х
	acerie compe	neai	tion	fron	n an	v nn	relai	ted organization or indiv	idual for services	·····	1,6 21	N N 11
5 Did any person listed on line 1a receive or rendered to the organization? If "Yes," cor	accide compe	loai	for s	uch	ner	y un re∧n	Cita	od Organization or man		- 1	5	X
Section B. Independent Contractors	ripiete acrieda.	10 0	107 3	ucn	per	3011		***************************************				
	in	dan	on d	ont.	aani	trant	orc	that received more than	\$100,000 of com	nens	ation from	m
1 Complete this table for your five highest c the organization, Report compensation for	ompensateu m	տեր	enu	ina	with	AFU	ola I	n the organization's tay	voar	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	r the calendar y	/ear	end	ırıy	WILL	Of V	vta 11	(B)	year.		(C)	
(A) Name and busines	e addresė							Description of s	services	C	ompens	ation
	3 8001033							Visitor Cent				
Ewers Brothers	3TV 110	ላ ኅ						Production	GT T.T."		146	,575.
PO Box 20128, Brooklyn,	MI TIZ	UΔ						PIOGUCCION			110	15,51
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									1			
	•									The sales	ese, S., J	- Charles - 11
2 Total number of independent contractors		not l	limite	ed to	o th		iste	d above) who received r	nore than			
\$100,000 of compensation from the organ	nization 🕨					1				2019		2016)
											t)t	21 1 (OO 4 C)

Form 99	0 (2	2016) The W	alden Wo	ods Proje	ect	***	95-4292	558 Page <b>9</b>
Part \			ue			-		
		Check if Schedule O conta	ains a response o	or note to any line	e in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
44999				ABAHT HIS	and the second of the	tevenue	tevenue	312-314
[월] 1		Federated campaigns						
[ [ ]		Membership dues						
βĒ		Fundraising events	1 1					
결		Related organizations						
Ş.E.		Government grants (contribution						
i e	•	All other contributions, gifts, grant		1,855,679.				
Contributions, Giffs, Grants and Other Similar Amounts		similar amounts not included abov		106,475.				
<u> </u>	_	Noncash contributions included in lines	•	<del> </del>	1,855,679.			
0.0	n	Total. Add lines 1a-1f		Business Code	1 1 1088			
م ا م	a			Badinoso Codo				
ള   1	b							
Ser	C							
E S	q							
Program Service Revenue	-		·					
፫	f	All other program service reve	nue					
Ì		Total. Add lines 2a-2f				<b>温度时</b> 计建度符件		
3		Investment income (including			/ /			
		other similar amounts)	*****		121,818	<u> </u>		121,818
4	Ļ	Income from investment of tax	x-exempt bond p	roceeds 🕨				
	5	Royalties		<b>&gt;</b> _	583.	<u> </u>	The second secon	583
i			(i) Real	(ii) Personal∜				
6	3 a	Gross rents		Al Control of the Control	V(			
	d	Less: rental expenses			$\langle \cdot \rangle \langle \cdot \rangle$			
	¢	Rental income or (loss)					Wasan Ma	
ĺ		, ,		March 1		NAMES OF THE STREET	unite transpagnia i i i i i i i i i i i i i i i i i i	
7	7 a	Gross amount from sales of	(i) Securities	(ii) Other	/			
ļ		assets other than inventory	2,235,090.					
ľ	b	Less: cost or other basis						
		and sales expenses	V:04994					
		Gain or (loss)	100000000000000000000000000000000000000		100 530	Paga Pagaran	definition of the second	189,539
Į		Net gain or (loss)		<b>&gt;</b>	189,539		-2003/05/10 - 10/03/2017	1 (1) (1) (1)
월   8	3 a	Gross income from fundraisin						
ie		including \$		ļ				
<u>چ</u> ا		contributions reported on line	•					
Other Revenue		Part IV, line 18						
ቼ		Less: direct expenses Net income or (loss) from fund			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		* * * * * * * * * * * * * * * * * * * *	1
1.		Gross income from gaming at						
	y d	Part IV, line 19						
	'n	Less: direct expenses						
		Net income or (loss) from gan			·			
1		Gross sales of inventory, less	=					
		and allowances		137,465.				
	b	Less: cost of goods sold						
		Net income or (loss) from sale		<b>&gt;</b>	76,497	. 895.	75,602.	
		Miscellaneous Revent		Business Code		. 기 기 기 기 기 기 기 기 기 기 기 기 기 기 기 기 기 기 기		Hairi W
1	1 a							
	b							
	C		·					
	d	All other revenue		<u></u>		Eleganta Illerata	Ny salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah	
	е	Total. Add lines 11a-11d			0.044.455	005	75 600	311,94
14	2	Total revenue. See instructions.		<u> </u>	2,244,116	. 895,	75,602.	Form <b>990</b> (201

Form 990 (2016) The Walden Woods Project
Part IX Statement of Functional Expenses

	on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respon	se or note to any line in	this Part IX		<u> </u>
7b, 8	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundralsing expenses
	Grants and other assistance to domestic organizations	0 640	0 (12		
	and domestic governments. See Part IV, line 21	2,613.	2,613.		
	Grants and other assistance to domestic	4 050	1 250		
	individuals. See Part IV, line 22	1,250.	1,250.		
	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
	Benefits paid to or for members			Application of August 200	majori orang
	Compensation of current officers, directors,	110,774.	67,038.	22,200.	21,536
	trustees, and key employees	110,774.	- 07,0301	22,200	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	520,994.	380,671.	109,602.	30,721
	Other salaries and wages	320,3341	300,071.	103/0020	
8	Pension plan accruals and contributions (include	21,848.	15,482.	4,559.	1,807
	section 401(k) and 403(b) employer contributions)	21,0401	15, 402.	2,3334	
	Other employee benefits	50,273.	35,626.	10,489.	4,158
10	Payroll taxes	30,2731	33,7020.		
11	Fees for services (non-employees):	,			
	Management	3,388.		3,388.	
	Legal	18,673.		18,673.	
	Accounting	10,000		20,0131	
	Lobbying			en seemen s	
	Professional fundraising services. See Part IV, line 17	//48,196.		48,196.	
f	Investment management fees	1 =0,100		20,200	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.)				
12	Advertising and promotion				
13	Office expenses	(A			
14	Information technology				
15	Royalties				
16	Occupancy	0 544	0 157	387	
17	Travel	2,544.	2,157.	30/.	
18	Payments of travel or entertainment expenses			i	
	for any federal, state, or local public officials	600	101	119.	
19	Conferences, conventions, and meetings	603.	484.	1,411.	1,410
20	Interest	6,760.	3,939.	1,411	1,410
21	Payments to affiliates	262 470	347,773.	15,706.	
22	Depreciation, depletion, and amortization	363,479. 214,416.	129,194.	73,360.	11,862
23	Insurance	214,410.	149,194.	73,300.	-3/A/C
24	Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expanses on Schedule 0.) Repair and Maintenance	232,450.	251,063.	-18,613.	
	Utilities Utilities	80,366.	80,366.	0.1	· · · · · · · · · · · · · · · · · · ·
đ	Services	58,637.	45,055.	13,582.	
C.	Supplies	45,765.	25,124.	20,641.	
d		54,826.	16,189.	38,637.	•
	All other expenses  Total functional expenses. Add lines 1 through 24e	1,837,855.	1,404,024.	362,337.	71,494
25	Joint costs. Complete this line only if the organization	1,007,0001			
26	reported in column (B) joint costs from a combined			]	
	rehorien in commit (a) faur costs umu s commiten	1	I	( I	
	educational campaign and fundraising solicitation.	<b>;</b>		[	

		Balance Sheet  Check if Schedule O contains a response or note to any line in this Part X			
		- Conduction of Constant and Suppose of Constant and S	(A) Beginning of year		(B) End of year
•	1	Cash - non-interest-bearing	277,319.	1	288,017.
	2	Savings and temporary cash investments	124,978.	2	26,399.
	3	Pledges and grants receivable, net	528,031.	3	864,079.
Assets	4	Accounts receivable, net		4	
		Loans and other receivables from current and former officers, directors,			
	Ĭ	trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L.	American Commission of the Com	5	august (1900) en en en en en en en en en en en en en
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		- 11	
		employers and sponsoring organizations of section 501(c)(9) voluntary		- 17	
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7	Notes and loans receivable, net		7	
∢.	8	Inventories for sale or use	200 810	8	100 110
	9	Prepaid expenses and deferred charges	388,710.	9	129,118.
	10a	Land, buildings, and equipment: cost or other			
	i	basis. Complete Part VI of Schedule D 10a 23, 974, 854.	40 000 010	4,750	17 201 104
	b	Less: accumulated depreciation 10b 6,673,660	17,066,619.	10c	17,301,194
	11	Investments - publicly traded securities	[ 3,0то,334 •	11	6,379,364.
	12	Investments - other securities. See Part IV, line 11	309,682.	12	280,540.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	3 000 100	14	0 004 460
	15	Other assets. See Part IV, line 11	2,926,163.	15	2,931,163.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	27,439,834.	16	28,199,874.
	17	Accounts payable and accrued expenses	44,671.	17	215,073.
	18	Grants payable		18	
	19	Deferred revenue	0.00	19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	* ************************************
es S	22	Loans and other payables to current and former officers, directors, trustees,			
Œ		key employees, highest compensated employees, and disqualified persons.	Night Ann.		
Liabilíties		Complete Part II of Schedule L	400 000	22	
_	23	Secured mortgages and notes payable to unrelated third parties	100,000.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties		24	<u></u>
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			1 222 222
		Schedule D	0.	25	220,000
	26	Total liabilities, Add lines 17 through 25	144,671.	26	435,073
		Organizations that follow SFAS 117 (ASC 958), check here X and			
ő		complete lines 27 through 29, and lines 33 and 34.	16,273,503.	27	16,270,832
<u>la</u>	27	Unrestricted net assets	1,922,571.	28	2,388,880
8	28	Temporarily restricted net assets	9,099,089.	29	9,105,089
Ę	29	Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here		2.5	
Ĕ					
ខ	20	and complete lines 30 through 34.	1 + (HAMBER (1)   4 + 1	30	54.583.783
set	30	Capital stock or trust principal, or current funds		31	<del>                                     </del>
Ąs	31	Paid in or capital surplus, or land, building, or equipment fund		32	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	27,295,163.	33	27,764,801
_	33	Total net assets or fund balances	27,439,834.	34	28,199,874
	34	Total liabilities and net assets/fund balances	1 41,402,004.	J4	Form 990 (2016

Form	990 (2016) The Walden Woods Project	95-4	1292 <u>658</u>	Pag	<sub>je</sub> 12	
	t XI   Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI	·····	·····		<u> </u>	
					4 ~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1 _	2,24			
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,83			
3	Revenue less expenses. Subtract line 2 from line 1	3		6,2		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	27,29			
5	Net unrealized gains (losses) on investments	5	6	3,3	77.	
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				- 4	
	column (B))	10	27,76	<u>4,8</u>	<u>01.</u>	
Pa	t XII Financial Statements and Reporting				$\overline{}$	
	Check if Schedule O contains a response or note to any line in this Part XII					
				Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		3			
•	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.	1.00			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
h	Were the organization's financial statements audited by an independent accountant?		2b	X_		
~	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	te basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis		1.55 1.55 1.55 1.55			
_	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,	1 1		1517	
·	review, or compilation of its financial statements and selection of an independent accountant?		2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.		100	100 to 1	
3-	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit					
va	Act and OMB Circular A-133?	*******	3a		Х	
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired aud	ît			
b	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	<u></u>	3b_			
	of addition of participation of the desired any of the desired any of the desired any of the desired any of the desired any of the desired any of the desired any of the desired any of the desired any of the desired and desired any of the desired and desired any of the desired and desired any of the desired and desire	-	Form	990	(2016)	

#### SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

Open to Public

Inspection Employer identification number Name of the organization 95-4292658 The Walden Woods Project Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint of elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. \_\_\_\_\_ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s) (vi) Amount of other hstat no taganga at a (w) In smusab pninasop nuoy in (v) Amount of monetary (iii) Type of organization (I) Name of supported (ii) EIN (described on lines 1-10 support (see instructions) support (see Instructions) organization above (see instructions))

Total

# Schedule A (Form 990 or 990 EZ) 2016 The Walden Woods Project 95-42926 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	fails to qualify under the tests	listed below, plea	se complete Part i	11.)		V		
Sec	tion A. Public Support							
	ndar year (or fiscal year beginning in) 🕟	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	1,333,262.	2,284,551,	3,347,970.	2,339,370.	1,855,679.	11,160,832.	
2	Tax revenues levied for the organ-		ļ					
	ization's benefit and either paid to		İ				•	
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge						11 110 000	
4	Total, Add lines 1 through 3	1,333,262.	2,284,551	3,347,970.	2,339,370.	1,855,679.	11,160,832.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						4,163,095.	
6	Public support, Subtract line 5 from line 4.		1 1200000000000000000000000000000000000		Maria sefe	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6,997,737.	
Sec	ction B. Total Support		-dr/H		i			
Cale	ndar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013 🦯	(c) 2014	<b>d)</b> 2015	(e) 2016	(f) Total	
7	Amounts from line 4	1,333,262.	2,284,551,	3,347,970.	<sup>©</sup> 2,339,370.	1,855,679.	11,160,832.	
8	Gross income from interest,							
	dividends, payments received on		N.	K				
	securities loans, rents, royalties		/2		440 000	100 401	404 000	
	and income from similar sources	84,621.	73,694.	91,884.	112,323.	122,401.	484,923.	
9	Net income from unrelated business	<u> </u>						
	activities, whether or not the	///						
	business is regularly carried on		```					
10	Other income. Do not include gain							
	or loss from the sale of capital	\ <u>\</u> \						
	assets (Explain in Part VI.)					and the state of the state of	44 645 855	
11	Total support. Add lines 7 through 10					(#1.485.jr.)	11,645,755. 512,811.	
	Gross receipts from related activities					12	314,011.	
13	First five years. If the Form 990 is fo	r the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	n 501(c)(3)		
_	organization, check this box and sto	p here					<b>P</b>	
	ction C. Computation of Pub						60.09 %	
	Public support percentage for 2016 (					14	FO C.4	
15	Public support percentage from 2018	5 Schedule A, Part	II, line 14			15		
16a	33 1/3% support test - 2016. If the							
	stop here. The organization qualifies	as a publicly supp	oorted organization	l	LP 45 1, 00 4 600			
Ŀ	33 1/3% support test - 2015. If the	organization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	or more, check u	ils dox	
	and stop here. The organization qualifies as a publicly supported organization							
17a	10% -facts-and-circumstances tes	st - 2016. If the org	janization did not o	cneck a box on lin	e 13, 162, 07 165, 2	and line 14 is 10%	oi Hole,	
	and if the organization meets the "far							
	meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization							
Ł	10% -facts-and-circumstances tes	st - 2015. If the org	janization did not	cneck a box on lin	e 13, 16a, 16b, or	i/a, and line io is	1076 01	
	more, and if the organization meets t	ne "facts-and-circu	ımstances" test, c	neck this box and	stop nere. Explair	ı in Part VI NOW TN	· -	
	organization meets the "facts-and-cir	cumstances" test.	The organization	qualities as a publ	iciy supported orga	amzauon	<b>.</b> []	
<u>18</u>	Private foundation. If the organization	on did not check a	box on line 13, 16	sa, 16b, 17a, or 17	D, CHECK THIS DOX 8	mu see instruction	N ar 600 E71 2046	
					Sche	suule A (Form 990	or 990-EZ) 2016	

Schedule A (Form 990 or 990 EZ) 2016 The Walden Woods Project

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to
qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	·					
	include any "unusual grants.")						
2	Gross receipts from admissions,	""					
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose			-			
3	Gross receipts from activities that						
Ü	are not an unrelated trade or bus-						1
	t						]
A	Tax revenues levied for the organ-						
4	ization's benefit and either paid to	*					
	or expended on its behalf						
_	-						
5	The value of services or facilities						
	furnished by a governmental unit to			·			
	the organization without charge						
	Total. Add lines 1 through 5			- 1			<del></del>
7 ε	Amounts included on lines 1, 2, and			// //			
	3 received from disqualified persons			<u> </u>		<del></del>	
Ŀ	Amounts included on lines 2 and 3 received	·			<b> </b>		
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the			]	Y.		
	amount on line 13 for the year			17			
	Add lines 7a and 7b						
	Public support. (Subtractine 7c from fae 6.)						<u> </u>
	ction B. Total Support		// N				
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6			1			
	Gross income from interest,		1	-48			
	dividends, payments received on	I					
	securities loans, rents, royalties						
	and income from similar sources Unrelated business taxable income	Va.	<i>H //</i>				
1							
	(less section 511 taxes) from businesses		I	1			
	acquired after June 30, 1975						<del>                                     </del>
	Add lines 10a and 10b				<u> </u>		
11	Net income from unrelated business activities not included in line 10b.	Ì				•	
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						<u>i                                     </u>
14	First five years. If the Form 990 is for	r the organization	s first, second, thi	rd, fourth, or fifth t	ax year as a sectio	n 501(c)(3) organi	zation,
Se	ction C. Computation of Pub	lic Support Pe	ercentage				
	Public support percentage for 2016			column (f))		15	%
16	Public support percentage from 201					16	%
	ction D. Computation of Inve	stment Incom	e Percentage	)			
					···	17	%
17 1Ω						18	%
18	investment income percentage from a 33 1/3% support tests - 2016. If the	Arganization AlA	not check the hov	on line 14 and lin	e 15 is more than :		
19	a 33 1/3% support tests - 2016. If the more than 33 1/3%, check this box	organization UKI	o arganization ava	difiae ae a nubliak	cinnated organis	ation	▶□
	more than 33 1/3%, check this box	and stop nere. In	e organization qua	minos as a publicly	oupported by and	ore then 33 1/304	🗲 🗀 .
	b 33 1/3% support tests - 2015. If the	e organization did	not check a box o	n ime 14 orline 19	a, and the 10 is M	orted organization	, and
	line 18 is not more than 33 1/3%, ch	eck this box and a	stop here. The org	anization qualifies	as a publiciy supp	orteu organizatioi	' <b>"</b>
20	Private foundation. If the organizati	on did not check a	box on line 14, 19	ea, or 19b, check t	ınıs box and see in	structions	
6990	123 09-21-16				Sch	edule A (Form 99	90 or 990-EZ) 2016

### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

~ · · ·	A A ! L	Supporting	^i	4!
SACTION	а ан	Sunnarina	Liraani	zamons
26611011	$\Lambda$	CUDDOLLING	OI MOIII	

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
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632024 09-21-16

<b>└</b>	Type III Non-Functionally Integrated 509(a)(3) Supporting			Oat VI) See instructions A
1	Check here if the organization satisfied the Integral Part Test as a qualifying	rust o	n Nov. 20, 1970 (explain in r	alt vi.) See mandonona. A
	other Type III non-functionally integrated supporting organizations must com	piete	Sections A through E.	(B) Current Year
Sect	ion A - Adjusted Net Income		(A) Prior Year	(optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
-3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	,		(A) Prior Year	(B) Current Year
Sect	ion B - Minimum Asset Amount		Vyrror reas	(optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a_		
ь	Average monthly cash balances	1 <u>b</u>		
c	Fair market value of other non-exempt-use assets	10		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other		$\sum_{i=1}^{n}$	
	factors (explain in detail in Part VI):			맞고 이 생각하는 이
2	Acquisition indebtedness applicable to non-exempt-use assets	2	¥	
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
-	see instructions)	4_		
-5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	tion C - Distributable Amount			Current Year
		1		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	2		
_2_	Enter 85% of line 1	3		
_3_	Minimum asset amount for prior year (from Section B, line 8, Column A)	4		
_4	Enter greater of line 2 or line 3	5		
5_	Income tax imposed in prior year	1 3		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	_		
	emergency temporary reduction (see instructions)	6	And Trans III comments of the	nization loos
7	Check here if the current year is the organization's first as a non-functionally	integi	rated Type III supporting org	anization (see

Schedule A (Form 990 or 990 EZ) 2016 The Walden Woods Project 95-4292658 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) **Current Year** Section D - Distributions Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in Part VI). See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions Distributable amount for 2016 from Section C, line 6 Line 8 amount divided by Line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Amount for 2016 Pre-2016 Section E - Distribution Allocations (see instructions) Distributable amount for 2016 from Section C, line 6 Underdistributions, if any, for years prior to 2016 (reasonable cause required explain in Part VI). See instructions Excess distributions carryover, if any, to 2016: c From 2013 d From 2014 e From 2015 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2016 distributable amount i Carryover from 2011 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2016 from Section D, a Applied to underdistributions of prior years b Applied to 2016 distributable amount c Remainder. Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI, See instructions Excess distributions carryover to 2017. Add lines 3j and 4c Breakdown of line 7:

Schedule A (Form 990 or 990-EZ) 2016

b Excess from 2013c Excess from 2014d Excess from 2015e Excess from 2016

### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/lorm990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

The Walden Woods Project

Employer identification number 95-4292658

Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Acco	unts.Com	plete if the
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.			
		(a) Donor advised funds	(b) Fu	nds and oth	ner accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	ed funds		
	are the organization's property, subject to the organization's			L_	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be	used only		
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpose	conferring		
	impermissible private benefit?			<u>L</u>	YesNo_
Pai	t II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990, I	Part IV, line	7.	
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).			
	X Preservation of land for public use (e.g., recreation or		orically impo	ortant land a	area
	X Protection of natural habitat	Preservation of a cert	ified historic	c structure	
	X Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form	of a conser	vation ease	ment on the last
	day of the tax year.		100 (A) (A) (A) (A) (A) (A) (A) (A) (A) (A)		e End of the Tax Year
а	Total number of conservation easements	68 A	2a		44
b	Total acreage restricted by conservation easements				61.10
C	Number of conservation easements on a certified historic st				0
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on a historic struct	ure		
	listed in the National Register		2d		00
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	e organizati	on during th	e tax
	year ▶ 0				
4	Number of states where property subject to conservation ea	asement is located ▶1			
5	Does the organization have a written policy regarding the pe				
	violations, and enforcement of the conservation easements	it holds?		L	Yes X No
6	Staff and volunteer hours devoted to monitoring, inspecting	, handling of violations, and enforcing con	servation ea	asements di	uring the year
	<b>▶</b> 100				
7	Amount of expenses incurred in monitoring, inspecting, han \$ 2,743.	dling of violations, and enforcing conserva	ation easem	ents dunng	the year
8	Does each conservation easement reported on line 2(d) abo	we satisfy the requirements of section 170	/h)(4)(B)(i)		
٥.	and section 170(h)(4)(B)(ii)?				Yes No
9	In Part XIII, describe how the organization reports conservation			, and baland	ce sheet, and
9	include, if applicable, the text of the footnote to the organiza				
	conservation easements:	THOU I THE TOTAL CHARGE THE COURSE			
Pa	t III   Organizations Maintaining Collections	of Art. Historical Treasures, or C	ther Sim	ilar Asse	ts.
1.0	Complete if the organization answered "Yes" on Form				
-10	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue state	ment and b	alance shee	t works of art.
14	historical treasures, or other similar assets held for public ex	chibition education or research in furthers	nce of pub	lic service. r	provide, in Part XIII.
	the text of the footnote to its financial statements that desc			,	
h	If the organization elected, as permitted under SFAS 116 (A		t and balan	ce sheet wo	orks of art. historical
и	treasures, or other similar assets held for public exhibition,				
	relating to these items:	addution, or robbaton in termoralies of pe		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- ·-···
	(i) Revenue included on Form 990, Part VIII, line 1	•	•	\$	
	(ii) Assets included in Form 990, Part X			\$	709,324.
0	If the organization received or held works of art, historical tr			·	
2	the following amounts required to be reported under SFAS		8~"" brox		
_	Revenue included on Form 990, Part VIII, line 1			\$	
	Assets included in Form 990, Part X			\$	0.
	For Panerwork Reduction Act Notice, see the Instruction				D (Form 990) 2016

Schedule D (Form 990) 2016

(a) Description of security or category (including name of security)

(1) Financial derivatives (2) Closely-held equity interests

(17)				
Total. (Col. (b	) must equal Form 990,	, Part X, col. (B) line	12.)	
Part VIII	Investments - I	Program Rela	ted.	
	Complete if the orga	anization answere	d "Yes"	on F
	(a) Description of i	investment		
(1)				
(2)				
(3)	,			
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b	) must equal Form 990	, Part X, col. (B) line	13.)	
Part IX	Other Assets.			
	Complete if the orga	anization answere	d "Yes"	on/f
· · · · · · · · · · · · · · · · · · ·			(a) l	Desc
(1) Co	llections			> V
(2) CO	nservation	Restricț	4on−	PR
(3) Ot	her Assets	(	7	
(4) Co	nservation	Restrict	ion-	FΗ
(5)				
(6)	-		76	
(7)				
(8)				
(9)				
Total. (Colui	mn (b) must equal Fo	rm 990, Part X, co	ol. (B) line	e 15.
	Other Liabilitie			

(3) Other (A) (B) (C) (D) (E) **(F)** (G)

> mn (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities.

(a) Description

(b) Book value

(b) Book value

1.	(a) Description of liability	(b) Book value	
	income taxes	•	
(2) Line	e of Credit	220,000.	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column	(b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 220,000.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X Schedule D (Form 990) 2016

through the internet to serve those who are not able to visit the library

Schedule D (Form 990) 2016

632054 08-29-16

In addition, our Curator of Collections is available to answer in person. reference questions, help with research and give talks to visiting students and other groups.

#### Part V, line 4:

The Walden Woods Project intends to continue to solicit contributions to build its endowment fund. Ultimately, earnings from the endowment will be applied to offset annual operating costs.

#### Part X, Line 2:

The Project is a non-profit corporation organized under the laws of Massachusetts and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the financial statements do not reflect a provision for income taxes. This determination has been reviewed according to guidance in a Financial Accounting Standards Board pronouncement related to accounting for uncertainty in income taxes. In determining the recognition of uncertain tax positions, the Project now applies a more-likely-than-not recognition threshold and determines the measurement of uncertain tax positions by considering the amounts and probabilities of the outcomes that could be realized upon ultimate settlement with taxing authorities. As of December 31, 2016, the Project has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. The Project is generally subject to potential examination by taxing jurisdictions for the prior three years.

The Project is potentially subject to Unrelated Business Income Tax (UBIT) relating to the sale of produce at a farm stand, which is not related to Schedule D (Form 990) 2016

#### **SCHEDULE M** (Form 990)

Department of the Treasury Internal Revenue Service

# **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

OMB No. 1545-0047

Name of the organization

The Walden Woods Project

Employer identification number 95-4292658

Pai	t I Types of Property			•			
		(a) Check if applicable	(b) Number of contributions or	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) of determinir ntribution am	
4	Art Morko of art		items contributed	romi 550, ran viii, iiile ig			<del></del>
1 2	Art - Works of art						
3	Art - Historical treasures Art - Fractional interests						
4	Books and publications	·	and the Village				
5 6	Clothing and household goods Cars and other vehicles						
7	Boats and planes	<b></b>					
8	Intellectual property				-	· · · · · ·	
9	Securities - Publicly traded	X	2	101,475.	FMV at t	ime of	Donat
10	Securities - Closely held stock						
11	Securities - Closely field stock			A			
11	trust interests			<b>\</b>			
12	Securities - Miscellaneous	-					
13	Qualified conservation contribution -	<u> </u>					
ıo	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential	***		7			
16	Real estate - Commercial			×			
17	Real estate - Other						
18	Collectibles	$\mathbf{x}$	2	5,000.	FMV at t	ime of	Donat
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy	BC00000000000000					
22	Historical artifacts	16					
23	Scientific specimens						
24	Archeological artifacts		Ž				
25	Other ()						
26	Other ()						
27	Other ( )						
28	Other (						
29	Number of Forms 8283 received by the organi	ization durin	a the tax year for a	contributions			
	for which the organization completed Form 82						
							Yes No
30a	During the year, did the organization receive b	v contribution	on anv property re	ported in Part I, lines 1 throu	igh 28, that it		
	must hold for at least three years from the dat	e of the initi	al contribution, and	d which isn't required to be I	used for	- 4748 - 1313	
	exempt purposes for the entire holding period		•	,		30a	X
h	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance	policy that r	equires the review	of any nonstandard contrib	utions?	31	X
	Does the organization hire or use third parties						
	contributions?					32a	X
h	If "Yes," describe in Part II.		***************************************				
33	If the organization didn't report an amount in	column (c) fo	or a type of proper	ty for which column (a) is ch	ecked,		
	describe in Part II.		-31 11		• •		
LHA		the Instruc	tions for Form 99	€0.	Schedu	le M (Form 9	990) (2016)

33

Schedule M (Form 990) (2016)

632142 08-23-16

#### SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

■ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization The Walden Woods Project Employer identification number 95-4292658

Form 990, Part III, Line 4a, Program Service Accomplishments: wide variety of organized groups, including school groups, elder services groups, and tourists. Management activities include maintenance of existing trails, trail design, interpretation and construction, maintenance of trail head parking facilities, and ecological improvements intended to benefit wildlife and the natural value of our land.

Invasive exotic plants are a major threat to the ecological integrity The Project actively manages our properties to reduce the of our land. prevalence of invasive plants and to minimize the threat they The Project's land management programs support ongoing represent. collaboration between a wide variety of civic and environmental groups who regularly provide volunteer invasive species management to our organization.

The Walden Woods Project manages conservation restrictions on 67.8 acres of land, which prevents development of sites not owned in fee (total acres owned in fee: 97.6). Annual conservation restriction monitoring is done to ensure that the protections prescribed in the conservation restrictions are in effect.

Form 990, Part III, Line 4b, Program Service Accomplishments: All of our programs are inspired by the writings and philosophies of Henry David Thoreau and ask people to explore their own sense of place-their connection to their own community and other places in the

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

Employer identification number 95-4292658

The Walden Woods Project

world-and to develop an environmental ethic. As Thoreau himself is a highly interdisciplinary subject, we address the topics of transcendentalism, social reform, writing, natural history and 19-century history in our programs.

We have had several years of record-breaking numbers for student groups visiting us here in Walden Woods, having served 769 students for 2014-2015 and 1101 students in 2015-2016. For 2016-2017, it is possible that number will reach 1600. When groups come for a visit, we put together a customized experience, whereby they either participate in a guided educational walk through areas of Walden Woods, an interactive lesson at a vernal pool, and/or a session with our Curator of Collections in the Thoreau Institute Library, which houses the world's most extensive collection of Thoreau-related material. Additionally, we continue to serve several hundred students each year through our Skype in the Classroom program (for those who are too far away to visit the Woods). Our Approaching Walden summer professional development program brings in two dozen educators from across the country for a 6-day, immersive study of Thoreau's writings and the place that inspired him. Acceptance to this program is becoming increasingly more competitive. It receives consistently high acclaim each year from participants. Participants have the option of completing additional readings and assignments to receive 3 graduate-level credits for the course through Fitchburg State University.

Our 2016 Stewardship Lectures Series included the following

presentations: Terry Tempest Williams, offering a talk based on her

# The Walden Woods Project

most recent book, The Hour of Land: A Personal Topography of America's National Parks; Michael Kellett, Executive Director of RESTORE: The North Woods, offering a lecture titled, Glen Canyon: America's "Lost National Park," about the efforts to restore this national treasure; and a presentation by author Laura Dassow Walls, who provided a preview of her forthcoming book, Henry David Thoreau: A Life, which will be released in July 2017.

Form 990, Part III, Line 4c, Program Service Accomplishments: Every year brings new people to the Thoreau Institute Library, whether in-person or virtually. In 2016, visitors and researchers came from Canada, Europe, Asia and Australia. Translators from around the world have worked with the curator to provide accurate and representative translations. "Skype in the Classroom" sessions bring our curator into classrooms around the country, reaching hundreds of students in 2016. We continue to publish many works electronically and update finding aids to our collections. The curator is involved in a year-long mentoring program on Thoreau and Transcendentalism, begun in 2016, with students from UMass Lowell's Honors College, and he travelled to Northern Ireland to work with college students there.

Form 990, Part VI, Section B, line 11b:

Draft copies of the Federal Form 990 for the year ended December 31, 2016 were provided via e-mail and paper copy to all members of the Board of Directors for their review. All comments and suggested changes from members of the Board of Directors were gathered, reviewed and when deemed appropriate the Federal Form 990 was modified to include these comments and changes.

Employer identification number 95-4292658

Form 990, Part VI, Section B, Line 12c:

On an annual basis the Project provides a copy of its conflict of interest policy to all members of the Board of Directors. The Executive Director reviews with the Board any potential conflicts of interest that may arise and the impact, if any, such conflicts may have upon the organization. For the year ended December 31, 2016, no such conflicts of interest were reported by any member of the Board of Directors.

Form 990, Part VI, Section B, Line 15:

The Board of Directors of the Walden Woods Project meets without Kathleen
Anderson, Executive Director, being present to discuss her compensation and
any related salary and benefit issues. The Treasurer then forwards all
related documentation and approval to the Accounting Manager directly and
the related payroll is adjusted accordingly.

Form 990, Part VI, Section C, Line 19:

The Walden Woods Project's annual audited financial statements and governing documents are available at the Attorney General's office of the Commonwealth of Massachusetts or upon direct request to the Walden Woods Project.